

TRANSLATION FOR REFERENCE PURPOSES ONLY

*This notice has been translated from the original Japanese text of the timely disclosure statement dated May 15, 2026 and is for reference purposes only. In the event of any discrepancy between the original Japanese and this translation, the Japanese text shall prevail.*



May 15 2026

Listed Company Name: **Unicharm Corporation**  
Company Representative: Takahisa Takahara,  
Representative Director  
President and Chief Executive Officer  
(Code Number: 8113; Prime Market, Tokyo Stock Exchange)  
Contact Person: Hirotatsu Shimada,  
Senior Managing Executive Officer,  
General Manager of Accounting  
Control and Finance Division  
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**Notice Regarding the Execution of an Equity Acquisition Agreement  
by Our Consolidated Subsidiary**

Unicharm Corporation (hereinafter, “the Company”) hereby announces that on May 15, 2026 (May 14, 2026, local time in Brazil), its consolidated subsidiary, UNICHARM PET DO BRASIL LTDA (hereinafter, “UCPB”) has entered into a share transfer agreement to acquire all shares of Nutrire Indústria de Alimentos Ltda. (hereinafter “Nutrire”), which is engaged in the production and sale of pet food in Brazil and exports primarily to countries in Central and South America.

As a result, the capital amount of Nutrire will become 10 percent or more of the total capital amount of the Company, and it is expected to become a specified subsidiary (sub-subsidiary) of the Company. Details are provided below.

1. Background and Reasons for Equity Acquisition

The Company launched our pet care business in 1986 and provide comprehensive care—from nutrition to waste management—by offering specialized products such as pet food, waste pads, litter boxes, and disposable diapers. Through these initiatives, we aim to realize a “Cohesive Society” that includes pets, their owners, and even those who do not own pets. Furthermore, in the 13th Mid-Term Management Plan (2026–2030), which began in 2026, we have identified wellness care and pet care as key growth drivers. By concentrating our management resources in these areas, we aim to achieve top-line growth and improve profitability.

Meanwhile, Brazil’s pet care market is the third largest in the world, and is expected to continue growing at an annual rate exceeding 10% against the backdrop of recent economic growth and the increasing trend of treating pets as “family members”. Founded in 2001, Nutrire is a Brazilian pet food manufacturer that handles the entire process, from raw material selection to manufacturing and sales. In addition to providing high-quality premium pet food through a production system that utilizes cutting-edge technology, the company has established an extensive export network centered on neighboring countries.

Under these circumstances, the Company has decided to acquire Nutrire through its consolidated subsidiary, UCPB, with the aim of achieving full-scale entry into the Brazilian market and establishing a medium- to long-term business

foundation. By combining Nutrire's strengths in high-quality production infrastructure with the Company's long-cultivated marketing and product development capabilities, the Company aims to dramatically expand its pet care business in the rapidly growing Brazilian market and the wider Central and South American region.

## 2. Overview of UCPB

(1)	Company name	UNICHARM PET DO BRASIL LTDA	
(2)	Address	Federative Republic of Brazil	
(3)	Name and title of representative	Director, Ricardo Rodrigues Maciel	
(4)	Business description	Strategy formulation and management in the pet business in Brazil and Neighboring Countries	
(5)	Capital (before capital increase)	BRL 600,000 (JPY 19 million) *	
(6)	Date of foundation	February 27, 2026	
(7)	Majority shareholder and shareholding ratio (before capital increase)	Unicharm Corporation 100%	
(8)	Relationship between the Company and UCPB	Capital relationship	The Company holds a 100% share of UCPB.
		Personnel relationship	The Company has seconded executives to UCPB.
		Business relationship	Not applicable.
(9)	Business results and financial position of UCPB for the most recent three-year period	As UCPB was recently established, it has no business results and financial position.	

\* Calculated at exchange rate of BRL = JPY 31.59

## 3. Overview of Nutrire

(1)	Company name	Nutrire Indústria de Alimentos Ltda.	
(2)	Address	Federative Republic of Brazil	
(3)	Name and title of representative	Founder & CEO, Gerson Luiz Simonaggio	
(4)	Business description	Production and sale of pet food	
(5)	Capital (before capital increase)	BRL 56.27 million (JPY 1.78 billion) *	
(6)	Date of foundation	2001	
(7)	Majority shareholder and shareholding ratio (before capital increase)	Gerson Luiz Simonaggio	50%
		Simone Simonaggio Carrer	50%

(8) Relationship between the Company and Nutrire	Capital relationship	Not applicable.	
	Personnel relationship	Not applicable.	
	Business relationship	Not applicable.	
(9) Business results and financial position of Nutrire for the most recent three-year period			
As of / Fiscal year ended	December 31, 2023	December 31, 2024	December 31, 2025
Net assets	BRL 115 million	BRL 99 million	BRL 57 million
Total assets	BRL 166 million	BRL 155 million	BRL 161 million
Net sales	BRL 396 million	BRL 420 million	BRL 416 million
Net income	BRL 35 million	BRL 40 million	BRL 39 million

\* Calculated at exchange rate of BRL = JPY 31.59

#### 4. Details of the Equity Acquisition

(1) Ownership percentage prior to the transfer	0%
(2) Percentage of the equity acquisition	100%
(3) Acquisition cost	Due to the wishes of the transferor, we will refrain from disclosing this matter.
(4) Ownership percentage after the transfer	100%

#### 5. Timetable

(1) Date of execution of the agreement	May 15, 2026 (May 14, 2026, local time in Brazil)
(2) Date of the equity acquisition	September 2026 (planned)

#### 6. Future Outlook

The impact of this matter on the Company's consolidated financial results is expected to be negligible. If any matters arise that need to be disclosed, they will be promptly communicated.

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